FACULTY OF MANAGEMENT STUDIES

University of Delhi

INFORMATION BULLETIN



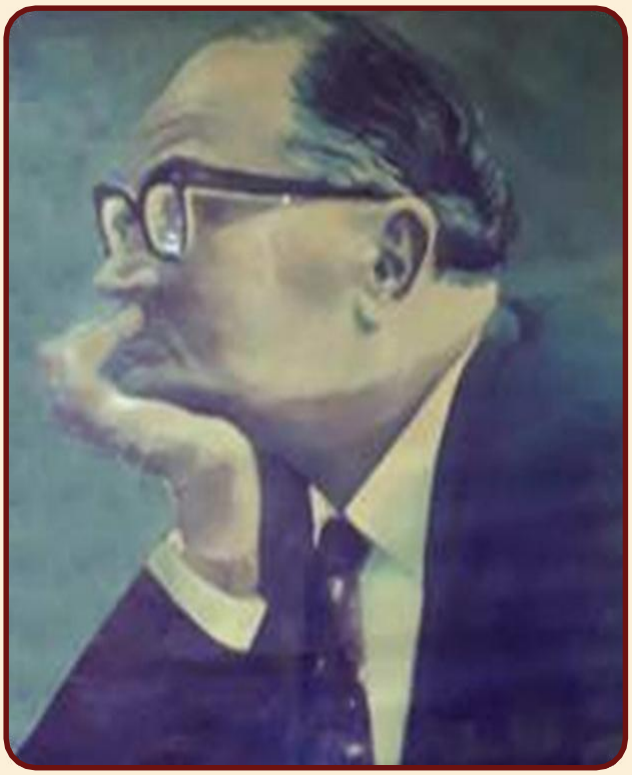
DOCTORAL PROGRAMME 2027

About Us



Leaders are individuals who relentlessly toil to inspire others to contribute towards the common good of all. Leadership is all about unwavering faith in one's values and a tacit contract of symbiosis with one's environment.

With a heritage of 70 years, FMS has a distinguished tradition of preparing business leaders, professionals and entrepreneurs who can deliver in the fast changing digital world of today. With innovative pedagogical methods and techniques, a world renowned faculty, and mentorship by our global alumni, we inspire our participants to be thought leaders and pave the way for creating a better tomorrow not just for themselves but for society at large. FMS has the unique privilege of being a part of one of the premier universities of the world - the University of Delhi. It draws resources from some of the finest departments of the University, from Economics to Commerce, Sociology, Psychology, Anthropology, Law, and Operations Research. Our collaborative approach involves inputs from various departments that give the benefit of a much wider spectrum and deeper understanding of the concepts as well as the context. Our strong industry interface and mentorship programmes enhance knowledge of the relevant tools, and the ability to decisively think through problems and opportunities. Our excellent placement record over the years only reiterates the fact that, at FMS, the values of pursuit of excellence, innovation, inclusivity, and diversity are the cornerstones of its rich legacy.



Professor A. Dasgupta

Founder Dean

Faculty of Management Studies (FMS), University of Delhi

FMS in Historical Context

Shortly after independence, a band of visionaries led by Professor V.K.R.V. Rao and supported by then Prime Minister Pandit Jawaharlal Nehru, were fired up by the ambition to create a centre for advanced learning and research in the social sciences comparable to the best in the world and worthy of an independent subcontinent.

Thus, in 1948 the Delhi School of Economics (DSE) was conceived on the lines of the London School of Economics. Subsequently, when Prof. Rao became the Vice-Chancellor of the University, the process of setting up four new departments, namely, Sociology, Geography, Business Management , and Commerce, was initiated.

Prof. Dasgupta was inducted into the Delhi School of Economics (DSE) by its founder, Prof. V.K.R.V Rao, to nurture the newly constituted Department of Business Management and Industrial Administration. Like his mentor, Prof. Dasgupta too was an institution builder par excellence. His dream and vision was to take the Department to the status of a full-fledged Faculty, a leading University-based institution of management education with the stature of an internationally known School of Business.

Guided by the vision of its founders, FMS places the highest importance on maintaining excellence in teaching, research, mentorship, and collaboration with industry and government.

Leading From the Front Since 1954

Faculty of Management Studies (FMS), Delhi is one of the oldest B-Schools in the country, estab-lished in 1954 under the aegis of the University of Delhi. The institute was started as a part of the Delhi School of Economics and has grown to be a full-fledged management institute. Being a part of a University system, it has been contributing to the industry, business, government, and social sector on par with leading business schools.

Having started with an evening Masters Programme in Management in 1954, it com-menced its MBA (Full-Time) Programme in 1967. FMS went on to establish Shanti Prasad Jain Advanced Managment Research Centre at the University of Delhi-South Campus to promote re-search and training of managers from India and abroad in the year 1982.

The institute over the years has gained prominence for its learned faculty and students who today occupy coveted positions in the corporate world, both in India and abroad.

Keeping in mind the need of the society and industry, FMS increased intake to its MBA (Full-Time) Programme from 60 to 90 in 1991. The Gold-en Jubilee Year of FMS in 2004, witnessed launch of another two year full-time programme namely MBA (Management of Services) with an intake of 40 students. In 2011, it merged its two full-time programmes. FMS offers four distinct academic programmes viz. MBA (Full-Time), MBA Executive, MBA Executive (Health Care Administration), and Ph.D. in Management.



A Tranformational Journey of Rich & Experiential Learning

The business world around us is evolving rapidly, and change is perhaps, the only constant. The intensity and speed with which the forces around us are shaping our environment are immensely complex and challenging. Thus, it has become all the more important for us to be able to think strategically and master core business disciplines in order to become the true leaders of innovation and change.

Over the past 70 years, FMS has helped shape diverse personalities and unique talents in or-der to imbibe the spirit of achieving excellence. The intellectual rigour and exposure that FMS students receive is immense. FMS has carried for-ward its legacy of 70 years by unifying academics with leadership skills, providing practical experience and training, and most importantly, helping one attain the heights one aspires to reach.

What sets the MBA programme at FMS apart from any other institution's, is the ideal mix of opportunities, corporate exposure, and the kind of conducive academic environment that allows the students to realize their dreams, with the flexibility in the curriculum. This journey has truly been transformational for all who have been part of the FMS legacy. The intense mentorship programme and spectrum of activities carried out, instill with-in every individual the values and culture that this B-School has stood for over all these years.

At FMS, the liberty to initiate new activities and the collaborative spirit of students makes it possible for numerous such efforts to bear fruit every year.

Those who have walked through the hallowed portals of FMS will agree that this institution teaches you to take risks and not be afraid to fail. It also imparts the true value of human relationships and how success is driven by it. We are confident about achieving our goals, but we value our failures just as much as our achievements. FMS respects and appreciates your passion and fuels it, so that wherever you go, you leave behind a mark - the mark of a winner.

The combination of a flexible curriculum, a wide array of learning opportunities and a conducive academic environment is the hallmark of this institute. The trans-formational journey starts from day one and a new entrant is introduced to the culture and values of FMS through an enriching classroom experience and in-tense mentorship programme. The learner is empowered to collaborate as well as take independent initiatives throughout the year. As much as it is possible to sum up a community, this is FMS having balanced individuals who approach work and play with equal intensity; confident achievers who are brave enough to make mistakes and humble enough to accept them; and dreamers who are grounded enough to know that getting to the top is more fun when the journey is shared. It is this drive and enthusiasm that differentiates and distinguishes us from all others, giving us the winning edge - wherever we go, whatever we do.

Academic Programmes		
MBA (FT) Programme	MBA Executive Programme	General Management Programme for Defence Officers (Certificate)
Doctoral Programme (PhD)	MBA Executive (Health Care Administration) Programme	

PhD Programme

Programme Structure:

The full-time doctoral programme (PhD) offered at the Faculty of Management Studies (FMS) provides an opportunity to undertake pioneering and original research in different areas and aspects of business management and allied areas. The programme is designed to augment academic and practical knowledge. The faculty encourages candidates to undertake interdisciplinary research, cutting across functional and sectoral boundaries. FMS is one of India's premier business schools, renowned for its academic excellence, research-led teaching, and strong industry engagement. The PhD programme endeavours to nurture scholars who can contribute to their respective field through knowledge-building and evidence-driven insights for policy and practice.

Major Areas of Specialization

- Finance
- Management of Information Technology
- Marketing
- Operations Management & Decision Science
- Organizational Behaviour & Human Resource Management,
- Strategy, Economics & Public Systems

Admissions 2027

For the admissions in the upcoming cycle, vacancies are available only in the following areas of specialization for the PhD programme:

- Management of Information Technology
- Operations Management & Decision Science
- Organizational Behavior & Human Resource Management
- Strategy, Economics & Public Systems

Eligibility Conditions:

Candidates seeking admission to the Ph.D. Programme in Management shall be required to fulfil the eligibility requirements prescribed by the University Grants Commission (UGC) and the University of Delhi, as amended from time to time.

- **UGC Eligibility:** Meet all eligibility requirements as prescribed by the UGC for admission to Ph.D. programmes.
- In addition, candidates must satisfy the educational qualification requirement and qualify through any one of the following routes:
- **Educational Qualification**: The candidate must fulfil **either** of the following:
    - **Master's Degree Route:** A Master's degree in Management or an allied subject (min. 55% in aggregate with 5% relaxation for SC/ST/OBC-NCL/PwBD/EWS) from a recognized University/ Institution, with the minimum marks/grade prescribed by the UGC and the University of Delhi
      OR
    - **Four-Year Undergraduate Degree Route:** A four-year Bachelor's degree with a minimum CGPA of 7.5 for UR/OBC-NCL/EWS candidates and 7.0 for SC/ST/PwBD candidates, along with at least one research article published in a Scopus-indexed journal, in which the candidate is the first, second, or corresponding author.
- **Qualifying Route**: Candidates may qualify for admission through **any one** of the following**:**
    - **UGC-NET/JRF Qualification:** A valid **UGC-NET/JRF qualification** in any of the following subject areas:
        - Management (UGC Code: 17)
        - Economics (UGC Code: 01)
        - Psychology (UGC Code: 04)
        - Commerce (UGC Code: 08)
        - Public Administration (UGC Code: 14)
        - Labour Welfare / Personnel Management / Industrial Relations / Labour & Social Welfare / Human Resource Management (UGC Code: 55)
        - Social Medicine & Community Health (UGC Code: 81)
        - Computer Science & Applications (UGC Code: 87)
        - Tourism Administration & Management (UGC Code: 93)
        - Mathematical Sciences (UGC–CSIR)
    - **CAT Qualification:** Have secured a **minimum overall percentile of 80 in CAT 2026**.
    - **Four-Year Undergraduate Degree with Research Publication Route**: Candidates who have completed a four-year undergraduate degree with the prescribed CGPA and meet the research-publication requirement specified under Educational Qualification – Four-Year Undergraduate Degree Route above.

Seat Matrix

Unreserved	OBC (NC)	SC	ST	EWS	Supernumerary Seats			
					PwBD	*DU Teaching*	*DU Non-Teaching*	*FYUP*
06	04	02	01	02	01	01	01	To be determined by DRC

Important Information:

- **Mode of Application**: Applications for admission to the Ph.D. Programme must be submitted only through the FMS online admission portal. Applications submitted through any other mode shall not be considered.
- **Admission and Vacancies**: Admission shall be subject to the prescribed selection process. The Departmental Research Committee (DRC) reserves the right to not fill all or any of the advertised vacancies, depending upon the availability of suitable candidates and other applicable conditions.
- **Validity of Qualifying Scores**: The CAT 2026 score shall be valid for the current admission cycle only. For candidates qualifying through UGC-NET/CSIR-NET without JRF, the NET score shall be considered valid for the applicable admission cycle. Candidates who have qualified UGC-NET/CSIR-NET in December 2025 or June 2026 shall only be eligible to apply.
- **Application Procedure**:
  - *Selection of Research Area*: At the time of application, candidates must select one research area only from the four areas of specialization specified for the Ph.D. Programme for this year. Candidates shall be considered for admission only in the research area selected by them in the application.
  - *Statement of Purpose (SOP)*: Applicants must also submit a Statement of Purpose (SOP) not exceeding 250 words.
  - *Research Proposal*: To be considered for shortlisting for the interview, applicants must submit a Research Proposal in their selected research area. The Research Proposal shall not exceed 1,500 words and must include the following sections:
    - Broad Area of Research — to be selected from the research areas specified above
    - Rationale and Research Gap(s)
    - Research Objectives
    - Key Research Questions / Hypotheses
    - Research Methodology
    - Expected Contributions

  Submission of the Research Proposal at the time of application is mandatory.

- **Personal Interview:** All eligible/shortlisted candidates shall be required to appear for a Personal Interview as part of the admission process. Appearance in the Personal Interview shall be mandatory for consideration for admission. During the interview, the candidates are required to present their research proposal to the board.
- **Merit List and Selection**: A merit list shall be prepared, with applicable statutory reservations as per the rules of the University of Delhi. The merit list shall be prepared on the basis of the marks obtained across multiple evaluation criteria, as prescribed by the DRC. The details of the evaluation criteria and their respective weightages shall be notified/published on the FMS website.
- The applicants who are working need to submit **NOC** during the interview. Format for the NOC will be made available on the PhD Admissions Portal.
- **Minimum Cut-off**: In addition to the prescribed eligibility requirements, candidates must obtain the minimum cut-off score prescribed by the DRC to be considered for admission.

Tentative Schedule: the admission interviews will be conducted in December 2026. Sessions for the admitted scholars will start from January 2027.

Resources

Learning Resources

FMS has technology resources and facilities in both its North and South Campuses. Both the campuses of FMS are fully Wi-Fi enabled where students can access Live Databases, Online Journals and the World Wide Web. FMS has a dedicated computer centre for students where they can access online journals, cases and arti-cles by Harvard Business School Publishing and other e-resources. The centre is equipped with a variety of corporate and economic databases and software sys-tems such as Finance Lab with Bloomberg Data Termi-nal, CMIE Prowess database, CMIE Consumer Pyramid Household Survey, EViews, SmartPLS, NVivo, STATA, IBM SPSS Statistics. FMS is also equipped with state of the art Video Conferencing facility.

Library

FMS North Campus has air-conditioned library housing over 40,000 Books and Journals (including 60 foreign Jour-nals). Learners also have access to the Delhi University Li-brary System which has a collection of over 600,000 books (through Online Public Access Catalogue) and over 8,000 Journals (including Online Journals). In addition, learners also have access to 27 online databases including ABI/ INFORM, EBSCO Publishing, and UGC-InfoNet e-Shodh Sindhu. The learners at the South Campus can also avail the library facilities of S.P. Jain Advanced Management Research Centre along with the University of Delhi - South Campus Library, both of which together have more than 1,50,000 books and bound volumes of periodicals. Access to vari-ous online journal is also available at the South Campus. A dedicated Internet Access Centre is also available in the nearby UDSC Library.

Faculty Information

The distinguished Faculty of FMSisoneof itsbiggest strengths. Faculty members are actively engaged in teaching, research, collaboration with industry and government, consulting and management development programmes.



Prof. A Venkat Raman
Head and Dean
Human Resource Management



Prof. Vivek Suneja
Strategic Management



Prof. Simrit Kaur (On Leave)
Managerial Economics



Prof. Tanuja Agarwala
Human Resource Management



Prof. Pankaj Sinha
Financial Engineering



Prof. Harsh V. Verma
Marketing



Prof. Monica Singhania
Finance and Accounting



Prof. Amit Kumar Bardhan
Data Science



Prof. Debadyuti Das
Production & Operations



Prof. Garima Gupta
Marketing



Prof. Anjala Kalsie
Finance and Accounting



Prof. Mahima Thakur
Organisational Behaviour



Prof. Narain
Finance



Prof. Soma Dey
Economics



Dr. Neha Bhardwaj
Marketing



Dr. Deepti Kohli
Economics & Strategy



Dr. Aasheerwad Dwivedi
Economics & Strategy



Dr. Vibhuti Gupta
Organisational Behaviour



Dr. Rashmi Ahuja
Economics & Strategy



Dr. Nidhi Nijhawan
Operations Research



Dr. Shikha Sachdeva
Strategy, Governance & Laws



Dr. Arnav Kumar
Finance



Dr. Nabajyoti Deka
Strategy & Sustainability



Dr. Anshu Mehta
Marketing



Dr. Prabhjot Kaur
Economics & Strategy



Dr. Meghna Goswami
OB, Business Communication



Dr. Neha Saini
Finance & Accounting



Dr. Dezy Kumari
Finance



Dr. Kavitha S Sharma
Finance & Accounting



Dr. Sivaguru M
Marketing, IT & Analytics



Dr. Aastha Verma
Marketing



Dr. Vivek Soni
Operations & IT



Dr. Shweta Sagar
Human Resource Managment



Dr. Anabel Benjamin Bara
Laws, Ethics & Sustainability



Dr. Santosh Kumar
Operations Research



Dr. Anshika Agarwal
Finance & Accounting



Prominent Alumni (PhD Programme)



Dr. Amit Kumar Das
Head Operations
Technology, Air India



Prof. Anil K. Saini
Vice Chancellor,
KR Mangalam University



Dr. Christopher Ngacho
Registrar Research & Associate
Professor, Kisii University, Kenya



Dr. Holger Siemons
Academic Director,
Kensington College of Business, Germany



Prof. Mahesh Verma
Vice Chancellor,
GGSIPU



Prof. Madhumita Chakraborty
Professor,
IIM Lucknow



Prof. Mosab I. Tabash
Al Ain University, UAE



Dr. Rajesh Bheda
CEO& ManagingDirector,
Rajesh Bheda Consulting



Dr. Sandeep Goyal
Chairman andManagingDirector,
Rediffusion Brand Solutions Pvt Ltd



Prof. S. P Parashar
Former Director, IIM Indore



Dr. Sunil Maheshwari
Dean,
Samatvam Academy



Prof. Tanuja Sharma
Professor,
MDI Gurgaon



DOCTORAL PROGRAMME

Location of FMS
North Campus